

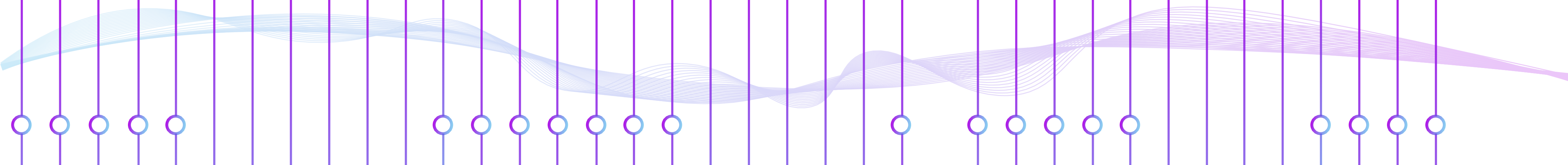
38

Asset Manager



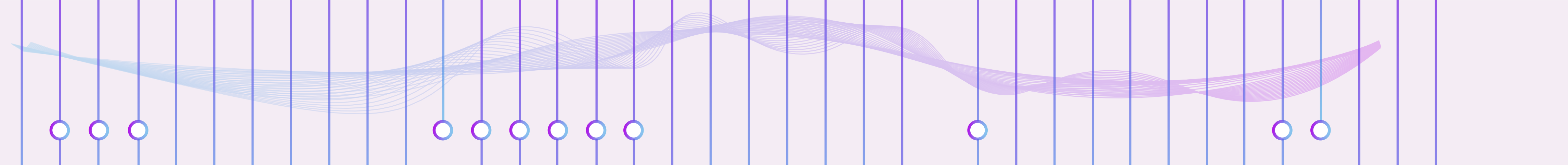
22

Project and Construction Manager



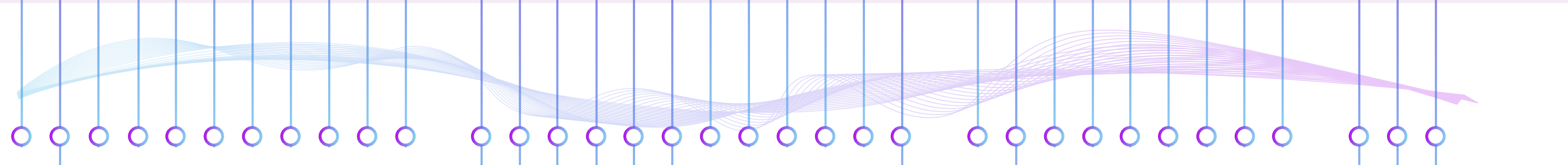
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Procurement and Work Package Manager



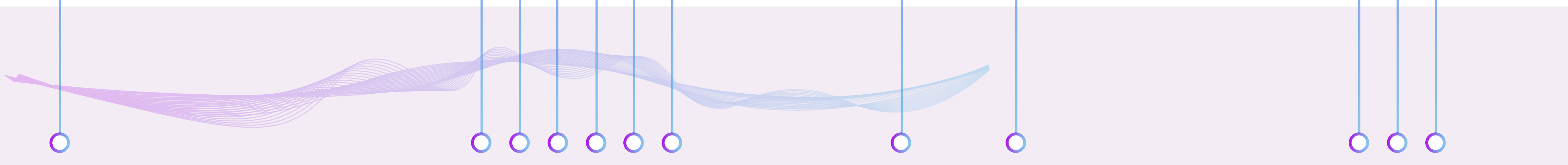
35

Operations Manager



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Lead Technician



Asset Manager

The way we use energy is changing fast, which is why the way we manage energy assets needs to change even faster.

- Leadership
- Plan
- Do
- Check
- Act

Asset Manager

	Project and Construction Manager	Procurement and Work Package Manager	Operations Manager	Lead Technician		Project and Construction Manager	Procurement and Work Package Manager	Operations Manager	Lead Technician
1 What effect is your management style having in practice?	<input type="radio"/>		<input type="radio"/>		20 The importance of sequential decision making on risk control			<input type="radio"/>	
2 Operationalising the risk assessment process	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	21 How to use RAMS to streamline Operations procedures			<input type="radio"/>	
3 The impact of technical specifications on risk	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>		22 What are the components of a standard operating procedure (AWP v RAMS)?			<input type="radio"/>	
4 The effect of contracting strategies on risk	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>		23 Do you have a robust enough Emergency Response organisation?			<input type="radio"/>	
5 Planning for emergencies: are you covering all the scenarios?	<input type="radio"/>		<input type="radio"/>		24 What to do if an HSE inspector calls	<input type="radio"/>		<input type="radio"/>	<input type="radio"/>
6 The impacts of preventative and breakdown maintenance on risk			<input type="radio"/>		25 What are safety rules?			<input type="radio"/>	
7 What is competence?			<input type="radio"/>		26 Inspections and audits: is there a difference?	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	
8 Growing your portfolio: what is organisational change?			<input type="radio"/>		27 Supervision and monitoring: is there a difference?	<input type="radio"/>		<input type="radio"/>	<input type="radio"/>
9 The wider benefits of management of change			<input type="radio"/>		28 Comparing methods for investigating accidents and incidents	<input type="radio"/>		<input type="radio"/>	
10 Basics of applying construction safety regulation to operations and maintenance			<input type="radio"/>		29 Leading and lagging indicators for safety	<input type="radio"/>		<input type="radio"/>	
11 Scheduled maintenance strategy: what are the options?			<input type="radio"/>		30 Choosing the right team for investigating accidents and incidents	<input type="radio"/>		<input type="radio"/>	
12 Battle of the laws: H&S vs Commercial and Contract	<input type="radio"/>	<input type="radio"/>			31 The criticality of statutory inspections			<input type="radio"/>	
13 The practical use of Principles of Prevention	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	32 Finding the true leading KPIs			<input type="radio"/>	
14 The relationship between safety rules, risk assessments and work instructions	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	33 Developing audit questions to do the right things right, not more of the wrong things right			<input type="radio"/>	
15 Practical application of Permit to Work	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	34 Using cause and effect to identify plant/contract specific KPIs		<input type="radio"/>	<input type="radio"/>	
16 The relationship between work instructions, risk assessment and method statements	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	35 Effective contract review process	<input type="radio"/>	<input type="radio"/>		
17 Reviewing risk assessments: improving operational control and reducing liability	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	36 A practical approach to risk-based monitoring	<input type="radio"/>		<input type="radio"/>	<input type="radio"/>
18 Setting people to work effectively	<input type="radio"/>		<input type="radio"/>	<input type="radio"/>	37 Common pitfalls of the setting people to work process	<input type="radio"/>		<input type="radio"/>	<input type="radio"/>
19 Safe, effective and efficient delivery of work: a work management approach			<input type="radio"/>		38 Common pitfalls associated with risk assessments	<input type="radio"/>		<input type="radio"/>	<input type="radio"/>

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Asset Manager

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Project and Construction Manager

20

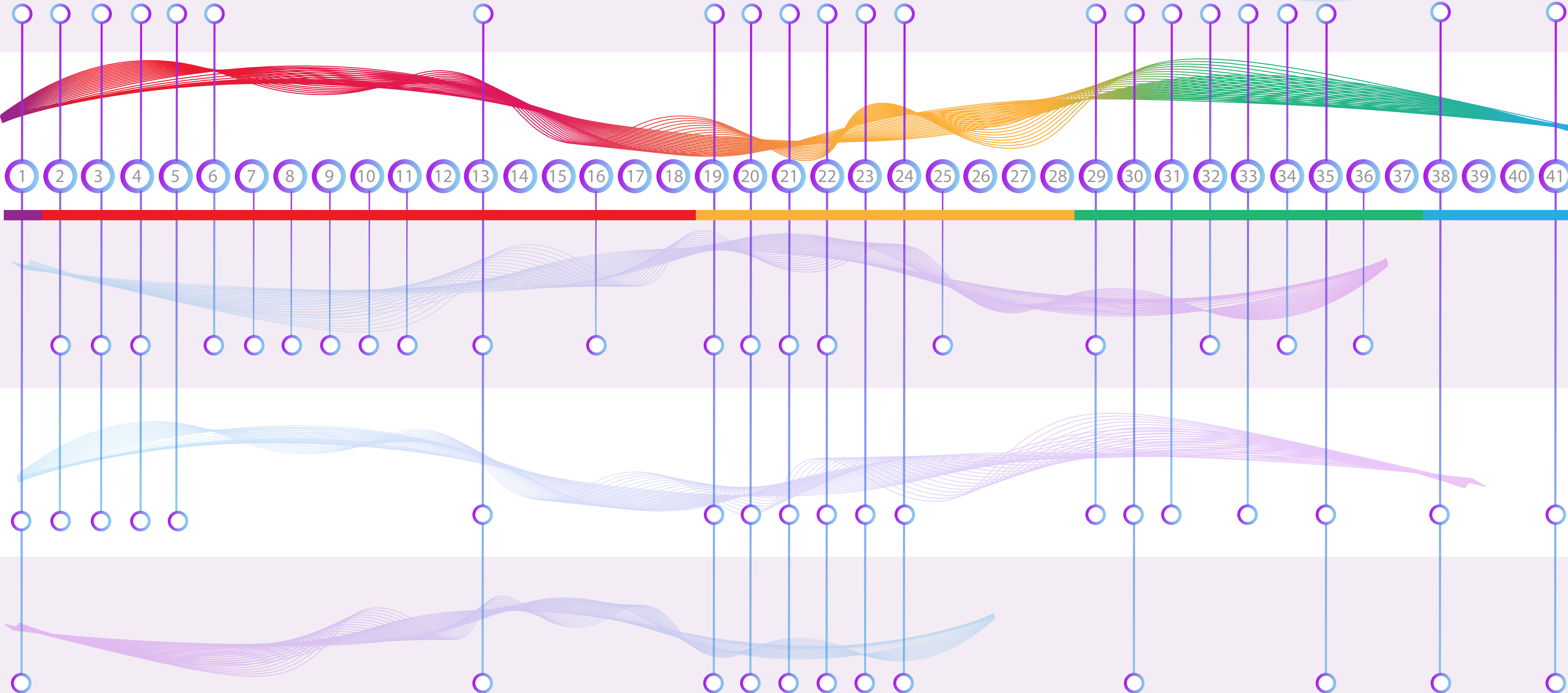
Procurement and Work Package Manager

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Operations Manager

12

Lead Technician



Project and Construction Manager

As the energy provision business adapts and thrives, the best project managers know that project success is no longer only defined by delivering a project on time and on-budget. They recognise that safety decisions stretch beyond the project delivery date.

- Leadership
- Plan
- Do
- Check
- Act

Project/ Construction Manager

	Asset Manager	Procurement and Work Package Manager	Operations Manager	Lead Technician		Asset Manager	Procurement and Work Package Manager	Operations Manager	Lead Technician
1 What effect is your management style having in practice?	<input type="radio"/>	<input type="radio"/>		<input type="radio"/>	21 The relationship between work instructions, risk assessment and method statements	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
2 Operationalising the risk assessment process	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	22 Reviewing risk assessments: improving operational control and reducing liability	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
3 The impact of technical specifications on risk	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>		23 Setting people to work effectively	<input type="radio"/>		<input type="radio"/>	<input type="radio"/>
4 The effect of contracting strategies on risk	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>		24 What to do if an HSE inspector calls	<input type="radio"/>		<input type="radio"/>	<input type="radio"/>
5 Planning for emergencies: are you covering all the scenarios?	<input type="radio"/>		<input type="radio"/>		25 Using the contract to manage multi-tiered contractor risk		<input type="radio"/>		
6 Battle of the laws: H&S vs Commercial and Contract	<input type="radio"/>	<input type="radio"/>			26 How to use project risk assessment to control risk in construction operations				
7 Using the contract to influence management of interfaces		<input type="radio"/>			27 Receipt for an effective weekly meeting				
8 How to risk assess your project plan to attract the right bidders?		<input type="radio"/>			28 Why a master schedule is so critical for project safety				
9 Procuring safety critical services: are kitemarks sufficient?		<input type="radio"/>			29 Inspections and audits: is there a difference?	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	
10 Specifying safety performance metrics and data for new and replacement plant		<input type="radio"/>			30 Supervision and monitoring: is there a difference?	<input type="radio"/>		<input type="radio"/>	<input type="radio"/>
11 Aligning culture, contract and work delivery (FIDIC vs NEC3)		<input type="radio"/>			31 Comparing methods for investigating accidents and incidents	<input type="radio"/>		<input type="radio"/>	
12 Managing information at pre-construction phase					32 Leading and lagging indicators for safety	<input type="radio"/>		<input type="radio"/>	
13 The practical use of principles of prevention	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	33 Choosing the right team for investigating accidents and incidents	<input type="radio"/>		<input type="radio"/>	
14 Approaches to managing construction risk					34 Effective contract review process	<input type="radio"/>	<input type="radio"/>		
15 Key aspects of construction handover					35 A practical approach to risk based monitoring	<input type="radio"/>		<input type="radio"/>	<input type="radio"/>
16 Key roles in the Project Management Organisation - a regulatory perspective		<input type="radio"/>			36 Does independent assurance help you understand how systems work in practice		<input type="radio"/>		
17 The real value of a construction safety plan					37 The components of hazard operability studies in SIMOPS				
18 Using your limited budget to improve operations risk control					38 Common pitfalls of the setting people to work process	<input type="radio"/>		<input type="radio"/>	<input type="radio"/>
19 The relationship between safety rules, risk assessments and work instructions	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	39 Signs of poor project and construction management capability				
20 Practical application of Permit to Work	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	40 A safe system of work: whose responsibility is it? A claims perspective				
					41 Common pitfalls associated with risk assessments	<input type="radio"/>		<input type="radio"/>	<input type="radio"/>

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Asset Manager

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Project and Construction Manager

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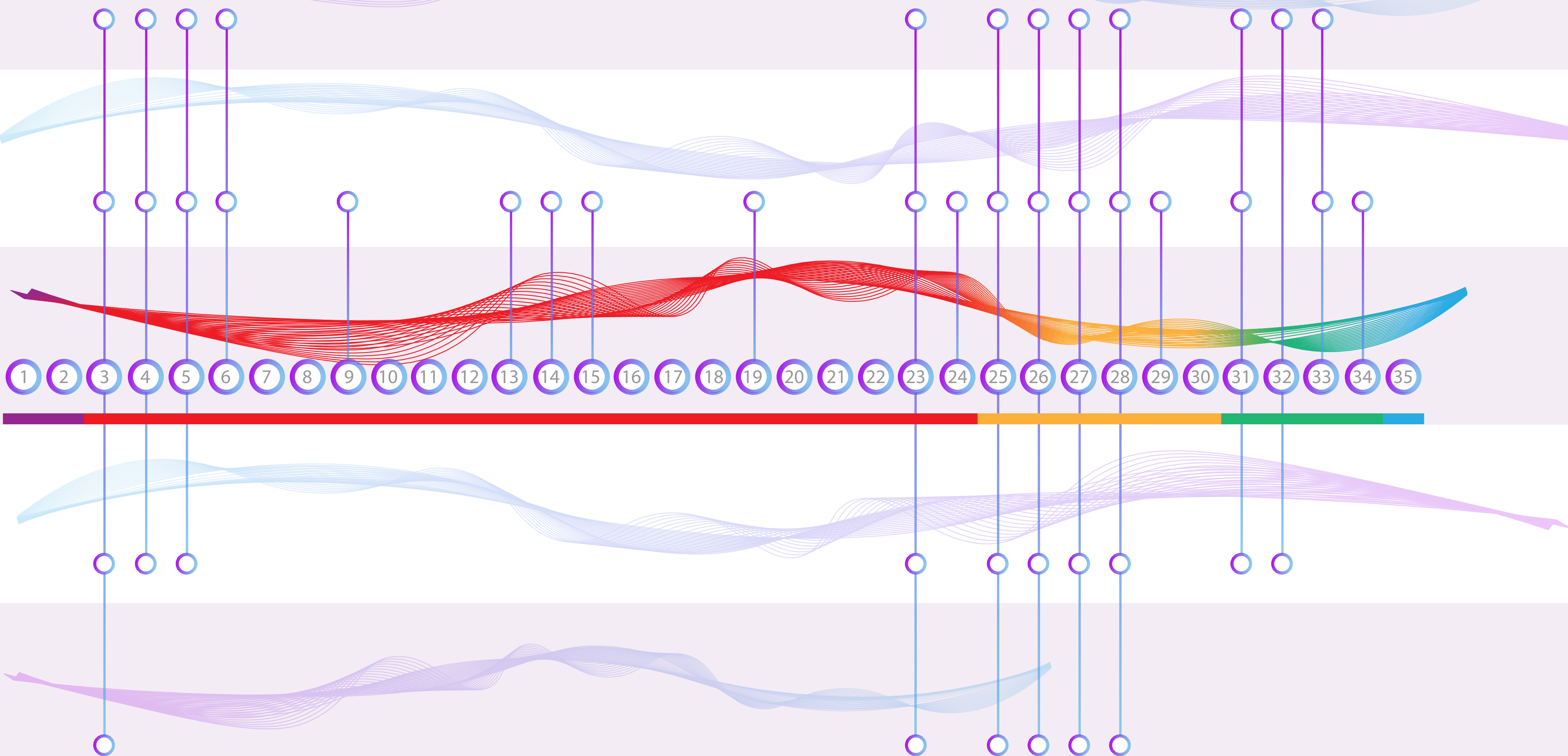
Procurement and Work Package Manager

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Operations Manager

6

Lead Technician



Procurement and Work Package Manager

As procurement frameworks in energy provision become more complex, managers are looking for new ways to safeguard the procurement decisions they make.

- Leadership
- Plan
- Do
- Check
- Act

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Asset Manager

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Project and Construction Manager

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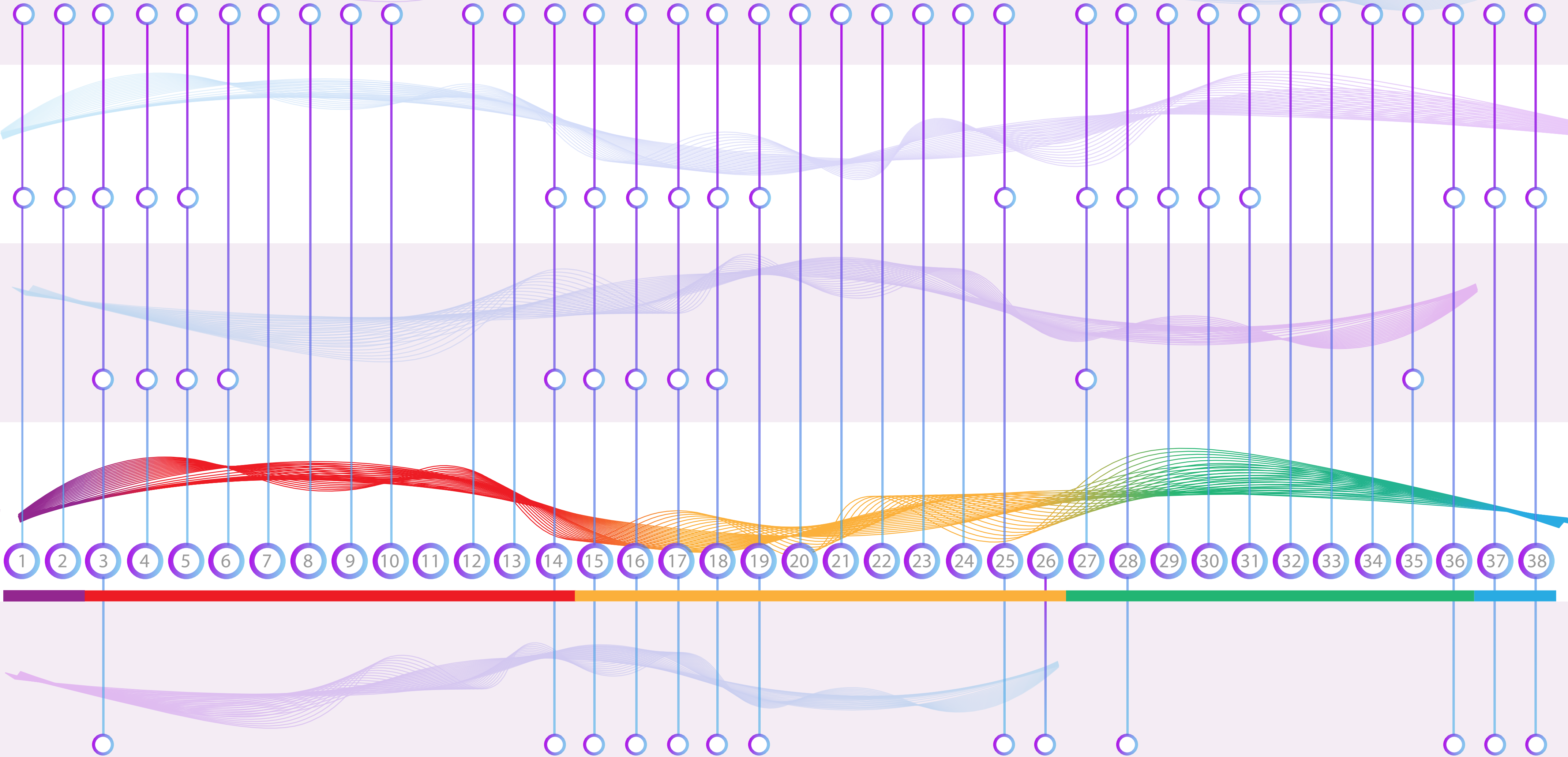
Procurement and Work Package Manager

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Operations Manager

14

Lead Technician



Operations Manager

Operations Managers in the power generation industry are working under more diverse conditions than ever before.

- Leadership
- Plan
- Do
- Check
- Act

Operations Manager

	Asset Manager	Project and Construction Manager	Procurement and Work Package Manager	Lead Technician		Asset Manager	Project and Construction Manager	Procurement and Work Package Manager	Lead Technician
1 What effect is your management style having in practice?	<input type="radio"/>	<input type="radio"/>			20 Safe, effective and efficient delivery of work: a work management approach	<input type="radio"/>			
2 Leadership styles: which one is right for you?				<input type="radio"/>	21 The importance of sequential decision making on risk control	<input type="radio"/>			
3 Operationalising the risk assessment process	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	22 How to use RAMS to streamline Operations procedures	<input type="radio"/>			
4 The impact of technical specifications on risk	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>		23 What are the components of a standard operating procedure (AWP v RAMS)?	<input type="radio"/>			
5 The effect of contracting strategies on risk	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>		24 Do you have a robust enough Emergency Response organisation?	<input type="radio"/>			
6 Planning for emergencies: are you covering all the scenarios?	<input type="radio"/>	<input type="radio"/>			25 What to do if an HSE inspector calls	<input type="radio"/>	<input type="radio"/>		<input type="radio"/>
7 The impacts of preventative and breakdown maintenance on risk	<input type="radio"/>				26 Effective hazard identification				<input type="radio"/>
8 What is competence?	<input type="radio"/>				27 Inspections and audits: is there a difference?	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	
9 Growing your portfolio: what is organisational change?	<input type="radio"/>				28 Supervision and monitoring: is there a difference?	<input type="radio"/>	<input type="radio"/>		<input type="radio"/>
10 The wider benefits of management of change	<input type="radio"/>				29 Comparing methods for investigating accidents and incidents	<input type="radio"/>	<input type="radio"/>		
11 The importance of job risk profiling when hiring staff					30 Leading and lagging indicators for safety	<input type="radio"/>	<input type="radio"/>		
12 Basics of applying construction safety regulation to operations and maintenance	<input type="radio"/>				31 Choosing the right team for investigating accidents and incidents	<input type="radio"/>	<input type="radio"/>		
13 Scheduled maintenance strategy: what are the options?	<input type="radio"/>				32 The criticality of statutory inspections	<input type="radio"/>			
14 The practical use of Principles of Prevention	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	33 Finding the true leading KPIs	<input type="radio"/>			
15 The relationship between safety rules, risk assessments and work instructions	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	34 Developing audit questions to do the right things right, not more of the wrong things right	<input type="radio"/>			
16 Practical application of Permit to Work	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	35 Using cause and effect to identify plant/contract specific KPIs	<input type="radio"/>		<input type="radio"/>	
17 The relationship between work instructions, risk assessment and method statements	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	36 A practical approach to risk-based monitoring	<input type="radio"/>	<input type="radio"/>		<input type="radio"/>
18 Reviewing risk assessments: improving operational control and reducing liability	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	37 Common pitfalls of the setting people to work process	<input type="radio"/>	<input type="radio"/>		<input type="radio"/>
19 Setting people to work effectively	<input type="radio"/>	<input type="radio"/>		<input type="radio"/>	38 Common pitfalls associated with risk assessments	<input type="radio"/>	<input type="radio"/>		<input type="radio"/>

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Asset Manager

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Project and Construction Manager

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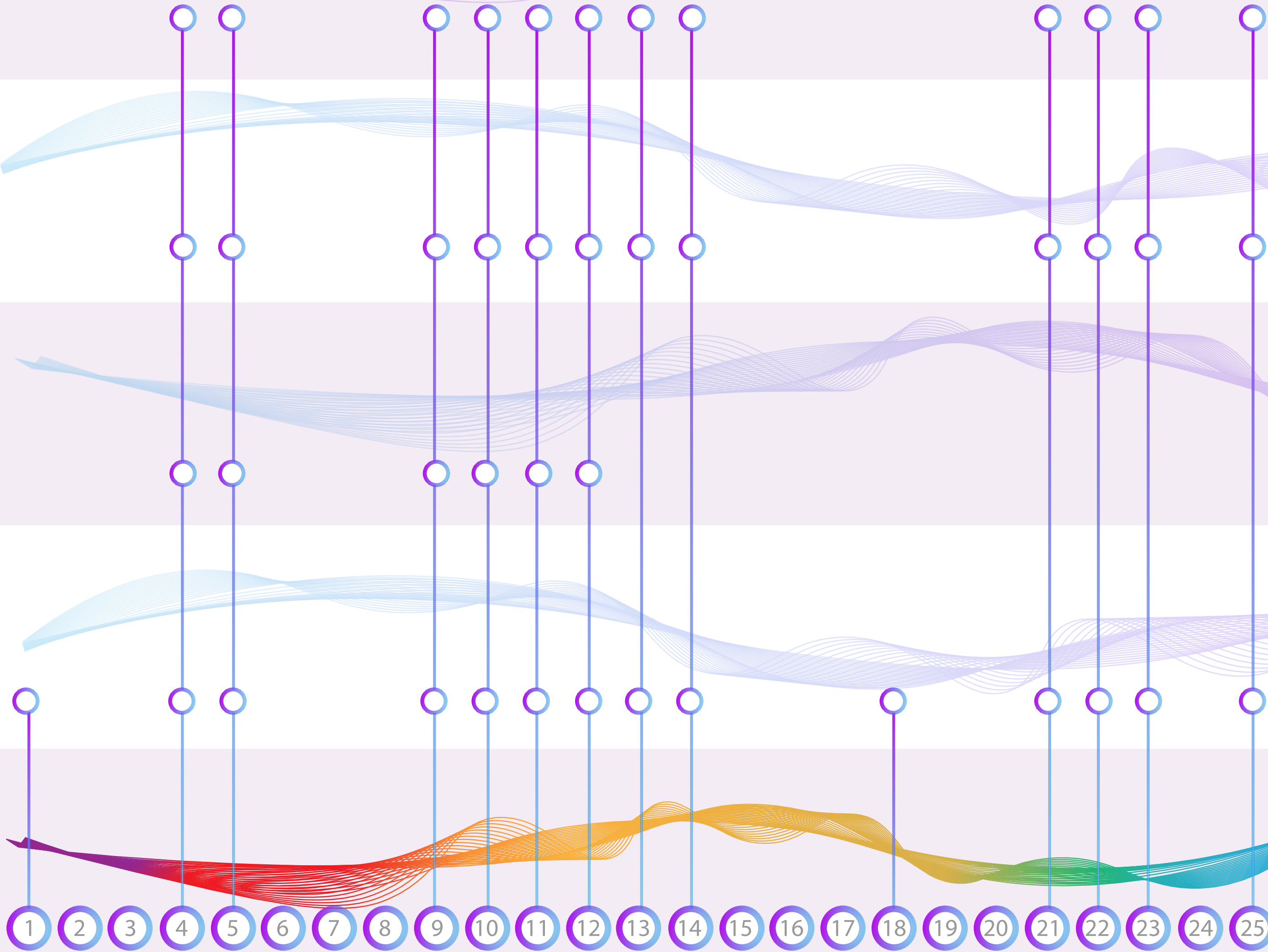
Procurement and Work Package Manager

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Operations Manager

25

Lead Technician



Lead Technician

Lead technicians offer supervision, guidance and support to technicians alike whilst ensuring that assets are maintained in a safe, efficient and cost-effective manner.

- Leadership
- Plan
- Do
- Check
- Act

Lead Technician

	Asset Manager	Project and Construction Manager	Procurement and Work Package Manager	Operations Manager		Asset Manager	Project and Construction Manager	Procurement and Work Package Manager	Operations Manager
1 Leadership styles: which one is right for you?				<input type="radio"/>	13 Setting people to work effectively	<input type="radio"/>	<input type="radio"/>		<input type="radio"/>
2 Check your people skills. What do you need to work on?					14 What to do if a HSE inspector calls	<input type="radio"/>	<input type="radio"/>		<input type="radio"/>
3 The team leader qualities: what does it take to be an effective team leader?					15 How to effectively deliver on the job hazard briefing to the contractor				
4 Operationalising the risk assessment process	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	16 The communication highway: components of effective communication				
5 The practical use of Principles of Prevention	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	17 Top tips when communicating information				
6 Essential elements of a plan					18 Effective hazard identification				<input type="radio"/>
7 Running a successful team: the team leader's toolbox					19 Common hazards within wind power (c.20)				
8 What makes a successful team?					20 Effective pre-job briefing				
9 The relationship between safety rules, risk assessments and work instructions	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	21 Supervision and monitoring: is there a difference?	<input type="radio"/>	<input type="radio"/>		<input type="radio"/>
10 Practical application of Permit to Work	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	22 A practical approach to risk-based monitoring	<input type="radio"/>	<input type="radio"/>		<input type="radio"/>
11 The relationship between work instructions, risk assessment and method statements	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	23 Common pitfalls of the setting people to work process	<input type="radio"/>	<input type="radio"/>		<input type="radio"/>
12 Reviewing risk assessments: improving operational control and reducing liability	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	24 The differences between accident, incident and near-miss: most common definitions				
					25 Common pitfalls associated with risk assessments	<input type="radio"/>	<input type="radio"/>		<input type="radio"/>